

Message

From: Michelle Roos [michelle.roos@environmentalprotectionnetwork.org]
Sent: 4/9/2021 4:06:09 AM
To: Adhar, Radha [Adhar.Radha@epa.gov]
CC: Michelle Montoya [michelle.montoya@environmentalprotectionnetwork.org]; Sebastian Irby [sebastian.irby@environmentalprotectionnetwork.org]; Jeremy Symons [jeremy@symonspa.com]
Subject: scheduling request - OCIR

Radha -

Congratulations on your appointment and thank you! Janet McCabe was one of my former bosses at EPA and one of our most active volunteers over the last 4 years. Thank you for all that you're doing to support her throughout the confirmation process.

I know you have an overwhelming amount of work, but I was wondering if we might be able to get on your schedule in the next few weeks? We had a really productive Zoom with Casey Katins, Robin Richardson, Jack Bowles, and Melissa Saddler the other day and would love to connect with you and your colleagues.

As background, the Environmental Protection Network was launched in January 2017 to harness the expertise of former EPA career staff and political appointees – spanning multiple Republican and Democratic Administrations – to provide an informed and rigorous defense against the Trump administration's efforts to undermine the protection of public health and the environment. We're now almost 550 EPA alum across the country!

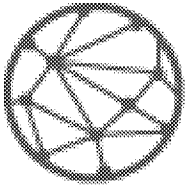
In August, we released recommendations for EPA leadership to Reset the Course of EPA. The project was supported by a letter from six former EPA Administrators and contained 17 individual papers on specific immediate, 100-day, and long-term actions on a variety of topics. We are greatly encouraged by the steps that EPA is already taking. Importantly, we are not trying to supplant the advice of career staff. We believe the professionalism, expertise, and commitment of staff have been fundamental ingredients of EPA's most successful endeavors and will once again serve EPA leadership well in resetting the agency's course.

Rather, the EPA alumni who assembled the *Resetting the Course of EPA* had the opportunity to work together over the course of a year, and we now seek to shed light on some practical recommendations that we hope might be valuable in the work ahead.

We look forward to your response and thank you for your work protecting public health and the environment.

Take care,
Michelle

Michelle Roos (*she/her*)
Executive Director
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**Environmental
Protection Network**

Message

From: Jeremy Symons [jeremy@symonspa.com]
Sent: 6/9/2021 2:58:35 PM
To: Utech, Dan [Utech.Dan@epa.gov]; Cassady, Alison [Cassady.Alison@epa.gov]
CC: Michelle Roos [michelle.roos@environmentalprotectionnetwork.org]
Subject: EPN letter to Congress supporting EPA's FY 2022 budget request
Attachments: EPN letter of support for EPA FY 2022 budget proposal.pdf

Hello Dan and Alison,

I am happy to share a copy of the attached letter ([link](#)) that EPN is sending to Appropriators today supporting EPA's budget request.

As stated in the attached letter:

- The president's proposed budget for EPA represents an essential and overdue investment in the agency that protects public health and the environment.
- EPA's budget accounts for less than 1% of the total federal discretionary budget—a small price to pay for the health of children, the elderly, the infirm, disadvantaged communities, and others who are especially vulnerable to environmental threats.
- EPA's budget has been substantially “hollowed out” from inadequate resources that have long been dangerously declining. While Congress rejected nearly all of the Trump administration's proposed budget cuts to EPA, the relief at preventing a worst-case scenario has distracted attention from the urgent need for added EPA and state resources to adequately protect public health and the environment.
- In recent years, Congress has appropriated to EPA less than half of what the agency spent in 1980, when adjusted for inflation.

An op-ed, “[Rebuilding EPA Through its Climate Programs](#),” was also published today in *The Hill* by EPN member and Budget workgroup co-leader David Coursen.

Additional budget resources from EPN:

“[A bold budget vision for climate](#),” *The Hill*

“[The terrible environmental costs of stagnant EPA funding](#),” *The Hill*

“[Targeting federal spending to help EPA promote environmental justice](#),” *The Hill*

“[A breath of fresh air at the EPA, but budget, staff need boost](#),” *Bloomberg Law*

“[Increasing Funding to Protect Public Health and the Environment](#),” EPN White Paper

Best,
Jeremy
(202) 306-7902

June 9, 2021

The Honorable Jeff Merkley
Chair, Senate Appropriations Subcommittee on
Interior, Environment, and Related Agencies

The Honorable Lisa Murkowski
Ranking Member, Senate Appropriations Subcommittee on
Interior, Environment, and Related Agencies

The Honorable Betty McCollum
Chair, House Appropriations Subcommittee on
Interior, Environment, and Related Agencies

The Honorable David Joyce
Ranking Member, House Appropriations Subcommittee on
Interior, Environment, and Related Agencies

Dear Appropriators,

On behalf of the Environmental Protection Network (EPN), an organization of almost 550 U.S. EPA alumni volunteering their time to protect the integrity of EPA and its mission, I would like to submit our views on EPA's FY 2022 budget.

We believe the president's proposed budget for EPA represents an essential and overdue investment in the agency that protects public health and the environment.

CONTEXT FOR THE FY 2022 EPA PROPOSAL

EPA's budget accounts for less than 1% of the total federal discretionary budget—a small price to pay for the health of children, the elderly, the infirm, disadvantaged communities, and others who are especially vulnerable to environmental threats.

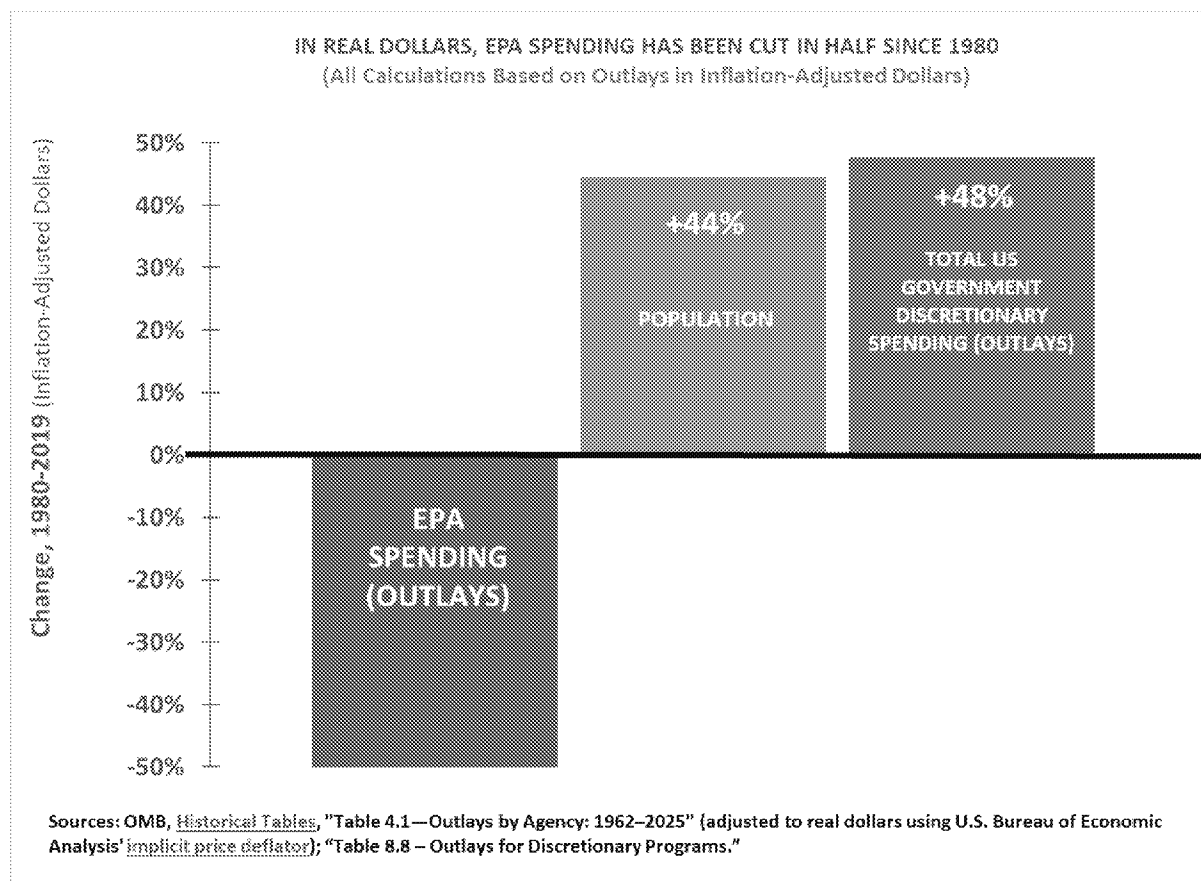
EPA programs make our Nation safer and healthier, protect the places we live and work, the air we breathe, and the water we drink. These protections create tremendous benefits, reducing health care costs and making all of our nation's people safer, including vulnerable and overburdened communities of color and low-income communities.

As a network of dedicated, bipartisan experts who spent decades working at the agency, we can attest to the serious erosion in EPA's capacity and the serious consequences for America in protecting the public, advancing sound science, enforcing environmental laws, and meeting new threats.

EPA's budget has been substantially “hollowed out” from inadequate resources that have long been dangerously declining. While Congress rejected nearly all of the Trump administration's proposed budget cuts to EPA, the relief at preventing a worst-case scenario has distracted attention from the urgent need for added EPA, state, and tribal resources to adequately protect public health and the environment.

In recent years, Congress has appropriated less than half of what EPA spent in 1980, when adjusted for inflation. Even as EPA's budget has shrunk, its environmental responsibilities have grown. For example, in recent years Congress has worked on a bipartisan basis to add new responsibilities for EPA as the agency addresses toxic substances, greenhouse gas emissions, and other critical elements of the agency's mission. The agency needs the resources and workforce to meet these and other responsibilities.

If EPA spending since 1980 had just kept pace with government-wide increases in discretionary federal spending, its budget would be three times as large as it is today. Instead, EPA has had to protect a growing population from an increasing array of public health and environmental threats with fewer and fewer resources.



The long, steady, and damaging erosion of EPA's budget has happened across both Republican and Democratic administrations at a heavy public health cost. The tangible benefits of EPA programs include fewer premature deaths, lower rates of lung and heart disease, reduced infant mortality, fewer emergency room visits, and less time lost from school and work due to illness.

Some example studies of the benefits and costs of EPA's environmental and public health protections:

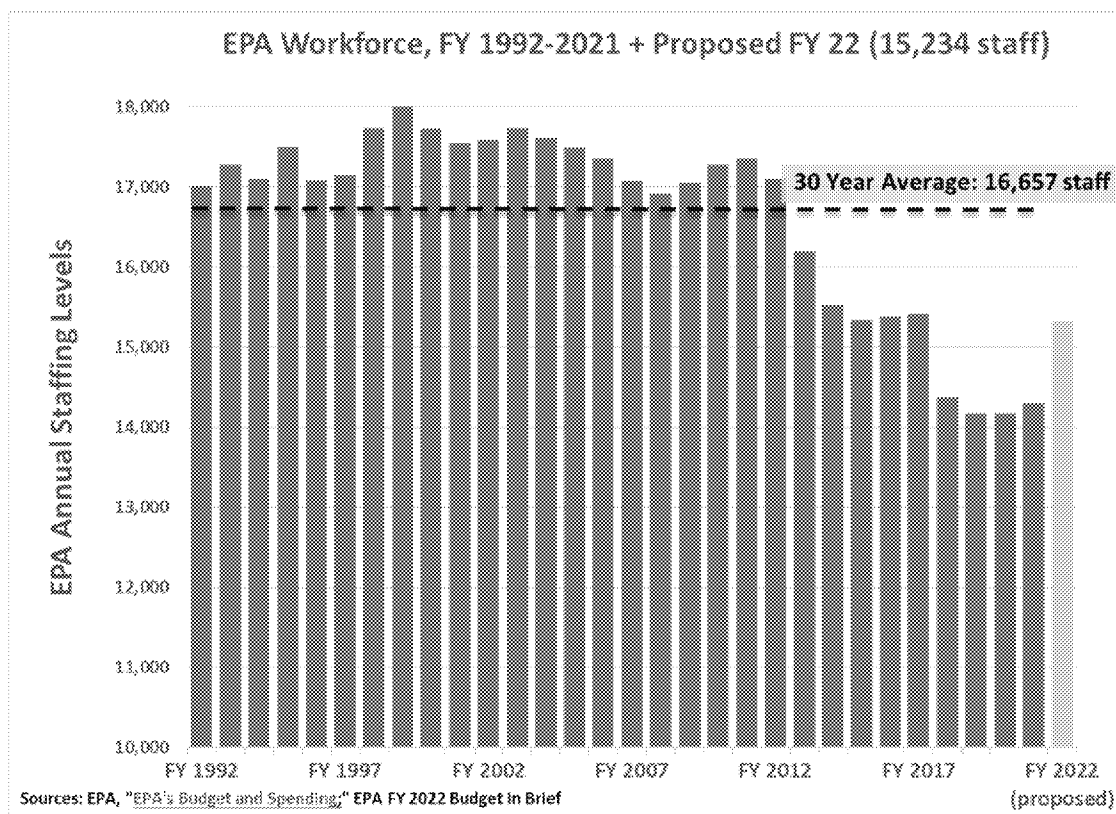
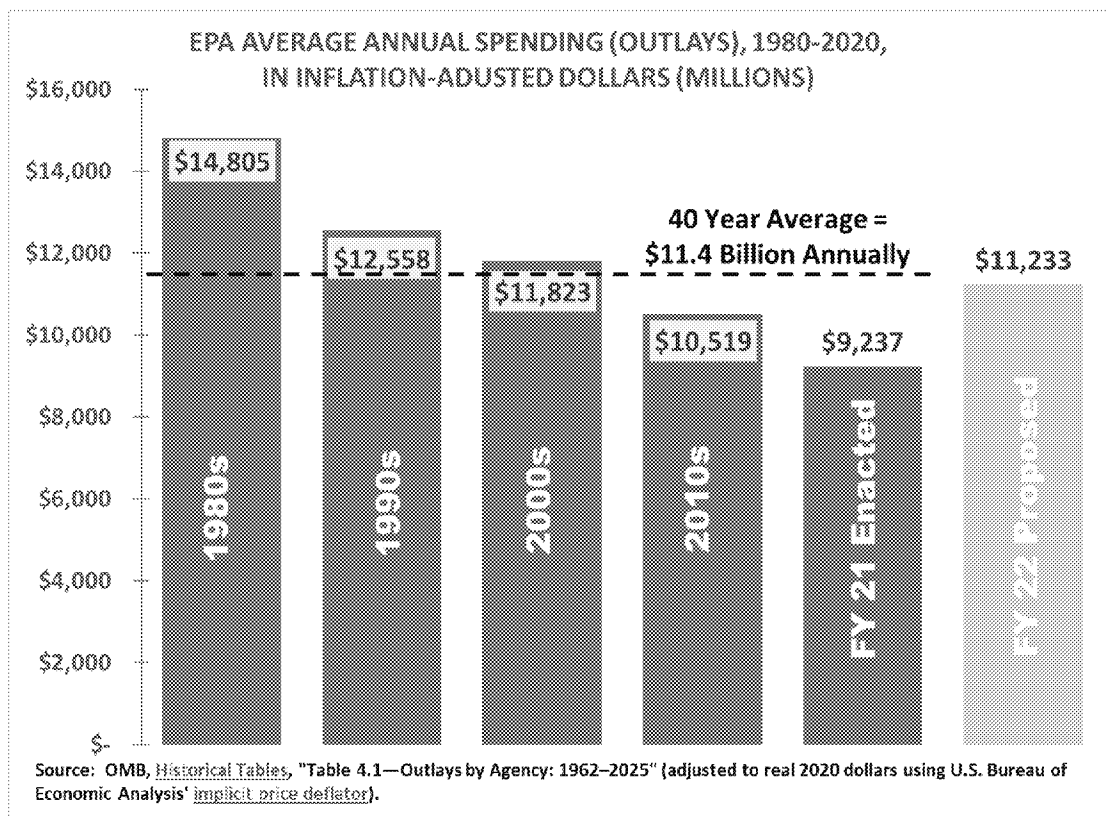
- An OMB report finalized in 2019 estimated the annual benefits of 39 EPA regulations over a decade at between \$194 and \$687 billion, far outweighing costs to polluters, which was less than \$55 billion.
- An EPA study on 30 years of air quality improvements under the Clean Air Act found benefits of more than \$2 trillion, 30 times more than the costs of \$65 billion.
- Retrospective studies illustrate that regulatory costs are often overestimated, for example, by ignoring industry's capacity to adapt. A case in point is the requirement for power plants to limit their mercury emissions. The limits were predicted to cost nearly \$9.6 billion per year but have now been fully implemented for less than a quarter of that, barely \$2 billion per year.

The steady erosion of EPA's workforce and budget have especially harmed the EPA core programs that are the backbone and muscle of the country's environmental protection system. These core programs protect air, water, and drinking water; address the harmful effects of pesticides, chemicals, and hazardous waste; promote environmental justice; and respond to emergencies.

State capacity to enforce environmental laws has also been significantly undermined. States are core agency partners in protecting public health and the environment and depend on EPA for more than 25% of their environmental operating budgets. Many state environmental agencies have faced declining resources, with 40 states reducing environmental staffing during the last decade. They need budget and other support from EPA now more than ever.

THE PRESIDENT'S FY 2022 BUDGET PROPOSAL

President Biden and Administrator Regan have proposed to Congress a desperately needed budget increase for the agency and states. The \$11.2 billion budget request—a \$2 billion increase over current funding level—would make historic investments in public health and the environment, especially in disproportionately impacted low income and BIPOC communities. The funding level would come close to restoring EPA to its historic, average funding levels (\$11.3 billion annually, in inflation-adjusted dollars).



EPN fully supports EPA's request to restore its core capacity to fulfill its mission, including \$110 million for 1,000 new full-time employees that will help rebuild EPA's overall capacity to protect our air, land, and water. Cuts to EPA's workforce have especially undermined the agency's ability to protect human health and the environment by draining off skilled professionals who are essential to making environmental protection work. In recent years, the agency has lost a high number of experienced staff, and the workforce today is more than 2,300 staff lower than its 30-year average staffing levels. EPA's staff was 28% larger under President Clinton in 1999 than today's EPA.

It's important for EPA to have the resources to build a thriving and diverse workforce that will not only deliver on the agency's mission in FY 2022, but also provide the foundation that can continue to serve the country for decades to come. Fortunately, the agency has a strong core of talented and experienced managers and employees to help onboard the new workforce.

EPN also fully supports EPA's proposal for \$930 million of new funding to address environmental justice and ensure that EPA considers it in every aspect of its work, including \$287 million and 170 staff positions to create new environmental justice programs, and \$140 million for several new types of grants to implement environmental justice. The proposed budget also adds \$56 million in enforcement support to incorporate environmental justice in monitoring and compliance activities and to develop a comprehensive civil enforcement plan that addresses environmental justice, climate, and other priority concerns.

EPA's proposed budget appropriately recognizes that tackling climate change requires going beyond reducing greenhouse gas emissions by also taking measures to redress the legacy of pollution and underinvestment that has historically burdened our Nation's disadvantaged communities. Cleaned up toxic waste sites, adequate infrastructure for treating and managing wastewater, and safe and affordable drinking water are essential to community resilience in the face of rising sea levels, catastrophic storms and flooding, severe droughts, heat waves, and wildfires driven by a changing climate. Cataclysmic storms and uncontrollable fires have already begun overwhelming inadequate water systems, devastating entire communities and leaving them without safe water.

To that purpose, EPA's proposed budget adds \$463 million to funding for state revolving loan programs for wastewater and drinking water infrastructure and \$110 million for other infrastructure programs that support safe water for small and disadvantaged communities, infrastructure sustainability, reduced lead in drinking water, testing for lead in school drinking water, and sewer overflow control.

EPA's FY 2022 budget request includes a number of additional important investments, including:

- \$150 million in new funding for EPA clean air and climate programs, including \$100 million to improve air quality monitoring and create a community notification system that collects real-time air emissions data from the fence-line and frontline communities that bear the heaviest burdens from pollution exposure and generate timely and reliable information for targeting enforcement resources to address the worst pollution.
- \$100 million for state and tribal grants for managing air quality and facilitating use of air monitoring, permitting, and pollution reduction efforts to accelerate efforts to reduce greenhouse gases.

- A \$60 million increase for diesel emission reduction grants to relieve crippling pollution burdens on disadvantaged communities near transport corridors, ports, and industrial facilities.
- A \$100 million increase to EPA science funding, including \$60 million for climate research, more than doubling support for that important work.
- A \$300 million increase to Superfund cleanup funding to start or accelerate cleanups at 35 priority sites awaiting adequate funding. Extreme climate events can also disturb and circulate dangerous pollution from the 1,370 hazardous waste sites on the EPA Superfund National Priorities List, including at least 800 sites vulnerable to extreme flooding. The budget also increases support for the brownfields hazardous waste site redevelopment program by \$40 million.

The new resources in the EPA budget will be critical to rebuilding our depleted national system of environmental protection. While most of the new funding goes to the highest priorities, climate protection and environmental justice, all of it will help rebuild and restore the ability of EPA and its state, tribal, and local partners to carry out their collective mission of protecting public health and the environment.

Congress should consider EPA's FY 2022 budget proposal to be a floor, not a ceiling, on meeting the critical and urgent needs of the agency to achieve its mission. Additional investments will be needed in future years. The FY 2022 budget is an essential start to rebuilding the capacity of the agency so it can get back to work protecting public health and the environment.

The EPA's future success at confronting climate change, cleaning up toxic threats, and protecting vulnerable communities will depend heavily on whether Congress steps up and delivers the funding it needs.

EPN appreciates this opportunity to share our thoughts on EPA's budget. We would welcome any opportunities to answer questions and brief members or their staff. I can be reached at michelle.roos@environmentalprotectionnetwork.org.

Respectfully submitted,

Michelle Roos
Executive Director
Environmental Protection Network

cc:
U.S. Senate Committee on the Budget
House Budget Committee
U.S. Senate Environment and Public Works Committee
House Energy and Commerce Committee

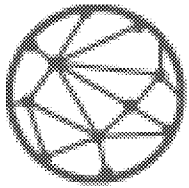
Message

From: Michelle Roos [michelle.roos@environmentalprotectionnetwork.org]
Sent: 1/22/2021 5:23:06 PM
To: Katims, Casey [Katims.Casey@epa.gov]
Subject: Re: So happy for you and for EPA!

Wait - what's a teams meeting? google meet? My cell is 646-361-6928 if we can't figure it out :)

- Michelle

Michelle Roos
Executive Director
Environmental Protection Network
michelle.roos@environmentalprotectionnetwork.org
646-361-6928 (cell)
www.environmentalprotectionnetwork.org



On Fri, Jan 22, 2021 at 12:05 PM Katims, Casey <Katims.Casey@epa.gov> wrote:

12:30 works! Want to do a Teams meeting or just a call?

From: Michelle Roos <michelle.roos@environmentalprotectionnetwork.org>
Sent: Friday, January 22, 2021 11:56 AM
To: Katims, Casey <Katims.Casey@epa.gov>
Subject: Re: So happy for you and for EPA!

Wow - thanks! I can talk at 12:30pm or 2pm?

- Michelle

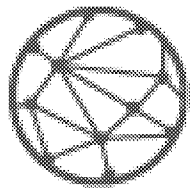
Michelle Roos
Executive Director

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michelle.roos@environmentalprotectionnetwork.org

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On Fri, Jan 22, 2021 at 8:33 AM Katims, Casey <Katims.Casey@epa.gov> wrote:

Thank you so much, Michelle! I so appreciate it!

I actually have a few pockets today, if you're around? Let me know if there's a good time either late morning or early afternoon.

So excited to be here!

Casey

Casey Katims

Deputy Associate Administrator for Intergovernmental Relations

Office of Congressional and Intergovernmental Relations

U.S. Environmental Protection Agency

202-494-4609 (cell)

katims.casey@epa.gov

From: Michelle Roos <michelle.roos@environmentalprotectionnetwork.org>

Sent: Thursday, January 21, 2021 11:16 PM

To: Katims, Casey <Katims.Casey@epa.gov>

Subject: So happy for you and for EPA!

Peter Murchie and I were "kvelling" about you this evening. I hope you're settling in!

I'm sure you're being bombarded with a million things, but I would love to set up a time (when/if you have it!) to see how EPN members may be a resource to you.

- Michelle

Michelle Roos

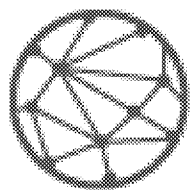
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Message

From: Michelle Roos [michelle.roos@environmentalprotectionnetwork.org]
Sent: 6/9/2021 11:39:01 PM
To: Katims, Casey [Katims.Casey@epa.gov]
Subject: Re: letter to Approps in support for president's proposed FY2022 budget

Hope you're well!

Michelle Roos (*she/her*)
Executive Director
Environmental Protection Network
michelle.roos@environmentalprotectionnetwork.org
646-361-6928 (cell)
www.environmentalprotectionnetwork.org



On Wed, Jun 9, 2021 at 4:45 PM Katims, Casey <Katims.Casey@epa.gov> wrote:

Thanks, Michelle! So appreciate the support!

Casey Katims

Deputy Associate Administrator for Intergovernmental Relations

U.S. Environmental Protection Agency

Cell: (202) 494-4609

Pronouns: he/him/his

From: Michelle Roos <michelle.roos@environmentalprotectionnetwork.org>
Sent: Wednesday, June 9, 2021 11:09 AM
To: McCabe, Janet <McCabe.Janet@epa.gov>; Adhar, Radha <Adhar.Radha@epa.gov>; Katims, Casey <Katims.Casey@epa.gov>
Cc: Jeremy Symons <jeremy@symonspa.com>; Michelle Montoya <michelle.montoya@environmentalprotectionnetwork.org>
Subject: letter to Approps in support for president's proposed FY2022 budget

Janet, Radha, and Casey -

I hope you're well and hanging in there.

Jeremy and I wanted to share a copy of the letter that EPN just sent to appropriators today supporting EPA's budget request. We are happy to answer any questions and be a resource at any time to you or to others.

As stated in the letter:

- The president's proposed budget for EPA represents an essential and overdue investment in the agency that protects public health and the environment.
- EPA's budget accounts for less than 1% of the total federal discretionary budget—a small price to pay for the health of children, the elderly, the infirm, disadvantaged communities, and others who are especially vulnerable to environmental threats.
- EPA's budget has been substantially “hollowed out” from inadequate resources that have long been dangerously declining. While Congress rejected nearly all of the Trump administration's proposed budget cuts to EPA, the relief at preventing a worst-case scenario has distracted attention from the urgent need for added EPA and state resources to adequately protect public health and the environment.
- In recent years, Congress has appropriated to EPA less than half of what the agency spent in 1980, when adjusted for inflation.

An op-ed, “Rebuilding EPA Through its Climate Programs,” was also published today in *The Hill* by EPN member and EPN Budget workgroup co-leader David Coursen.

Additional budget resources from EPN:

“A bold budget vision for climate,” *The Hill*

“The terrible environmental costs of stagnant EPA funding,” *The Hill*

“Targeting federal spending to help EPA promote environmental justice,” *The Hill*

“A breath of fresh air at the EPA, but budget, staff need boost,” *Bloomberg Law*

“Increasing Funding to Protect Public Health and the Environment,” EPN White Paper

Thanks for your continued leadership!

- Michelle

Michelle Roos (*she/her*)

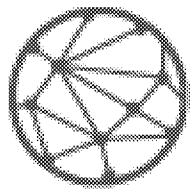
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**Environmental
Protection Network**

Message

From: Bowles, Jack [Bowles.Jack@epa.gov]
Sent: 3/23/2021 3:51:39 PM
To: Katims, Casey [Katims.Casey@epa.gov]; Michelle Roos [michelle.roos@environmentalprotectionnetwork.org]; Richardson, RobinH [Richardson.RobinH@epa.gov]; Saddler, Melissa [Saddler.Melissa@epa.gov]; Stan Meiburg [Ex. 6]; Robert Brenner [Ex. 6]; sec4350 [Ex. 6]; Sebastian Irby [sebastian.irby@environmentalprotectionnetwork.org]
CC: Michelle Montoya [michelle.montoya@environmentalprotectionnetwork.org]
Subject: RE: Thank you! emails and request for another call

Thank you all –

We are so fortunate to have the benefit of EPN's and its members' vast experience and knowledge of the agency and its workings. I look forward to speaking again soon.

Take care,
Jack

From: Katims, Casey <Katims.Casey@epa.gov>
Sent: Tuesday, March 23, 2021 11:35 AM
To: Michelle Roos <michelle.roos@environmentalprotectionnetwork.org>; Richardson, RobinH <Richardson.RobinH@epa.gov>; Saddler, Melissa <Saddler.Melissa@epa.gov>; Bowles, Jack <Bowles.Jack@epa.gov>; Stan Meiburg [Ex. 6]; Robert Brenner [Ex. 6]; sec4350 [Ex. 6]; Sebastian Irby <sebastian.irby@environmentalprotectionnetwork.org>
Cc: Michelle Montoya <michelle.montoya@environmentalprotectionnetwork.org>
Subject: RE: Thank you! emails and request for another call

Thank you Michelle and everyone! So appreciated the conversation today!

We are very happy to do another call.

Look forward to staying in touch,

Casey

Casey Katims

Deputy Associate Administrator for Intergovernmental Relations
U.S. Environmental Protection Agency
Cell: (202) 494-4609
Pronouns: he/him/his

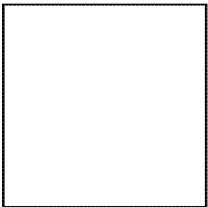
From: Michelle Roos <michelle.roos@environmentalprotectionnetwork.org>
Sent: Tuesday, March 23, 2021 11:22 AM
To: Katims, Casey <Katims.Casey@epa.gov>; Richardson, RobinH <Richardson.RobinH@epa.gov>; Saddler, Melissa <Saddler.Melissa@epa.gov>; Bowles, Jack <Bowles.Jack@epa.gov>; Stan Meiburg [Ex. 6]; Robert Brenner [Ex. 6]; sec4350 [Ex. 6]; Sebastian Irby <sebastian.irby@environmentalprotectionnetwork.org>
Cc: Michelle Montoya <michelle.montoya@environmentalprotectionnetwork.org>
Subject: Thank you! emails and request for another call

Thank you all for your time today! Above is everyone's emails (Steve Chester is Ex. 6)

We'd love to have another group call, and are also happy to include more folks who helped to write our paper if that would be helpful. Please see the last page for all of the names, many of which should be familiar. If you'd like any of their emails, we're also happy to pass those along.

Thanks again,
Michelle

Michelle Roos (*she/her*)
Executive Director
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michelle.roos@environmentalprotectionnetwork.org
646-361-6928 (cell)
www.environmentalprotectionnetwork.org



Message

From: Michelle Montoya [michelle.montoya@environmentalprotectionnetwork.org]
Sent: 3/17/2021 8:00:15 PM
To: Katims, Casey [Katims.Casey@epa.gov]
CC: Michelle Roos [michelle.roos@environmentalprotectionnetwork.org]
Subject: EPN meeting with OCIR Intergovernmental Affairs
Attachments: OCIR agenda.pdf

Hi Casey,

Attached is a proposed agenda, background information and EPN participants for our call with you next week. Please let me know if there will be additional participants on your end.

Thank you,
Michelle

Michelle Montoya
(she/her/hers)
Operations and Communications Associate
Environmental Protection Network
michelle.montoya@environmentalprotectionnetwork.org
www.environmentalprotectionnetwork.org



On Tue, Mar 9, 2021 at 12:02 PM Katims, Casey <Katims.Casey@epa.gov> wrote:

Thank you Michelle!

From: Michelle Montoya <michelle.montoya@environmentalprotectionnetwork.org>
Sent: Tuesday, March 9, 2021 11:57 AM
To: Katims, Casey <Katims.Casey@epa.gov>
Subject: Re: scheduling request - OCIR Intergovernmental Affairs

Thanks, Casey. We will make 30 minutes work! I'll update the invite.

Best,

Michelle

Michelle Montoya

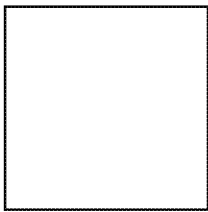
(she/her/hers)

Operations and Communications Associate

Environmental Protection Network

michelle.montoya@environmentalprotectionnetwork.org

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On Tue, Mar 9, 2021 at 10:27 AM Katims, Casey <Katims.Casey@epa.gov> wrote:

Michelle, thank you for scheduling – and my apologies but we would only have 30 minutes at this time, given a standing call we have at 11am that day. Would it be possible to keep this to 30 minutes or should we look for another time when we might have longer?

Sorry about that, and thanks again,

Casey

From: Michelle Montoya <michelle.montoya@environmentalprotectionnetwork.org>

Sent: Tuesday, March 9, 2021 9:20 AM

To: Katims, Casey <Katims.Casey@epa.gov>

Subject: Re: scheduling request - OCIR Intergovernmental Affairs

Thanks, Casey. I just shared a Zoom link in a calendar invite. Please let me know who else will be able to join.

Here is who will be joining the call from our end:

Steve Chester, former Deputy Assistant Administrator, EPA Office of Enforcement

Rob Brenner, former Director, Office of Policy Analysis and Review, Office of Air and Radiation

Stan Meiburg, former EPA Deputy Regional Administrator in Region 4 and Region 6 and Acting EPA Deputy Administrator

Michelle Roos, EPN Executive Director; co-founder and co-manager of the West Coast Collaborative, and Special Assistant to the Regional Administrator of Region 9 and the Assistant Administrator of the Office of Air and Radiation at EPA

Sebastian Irby, EPN Programs and Operations Manager

Thank you,

Michelle

Michelle Montoya

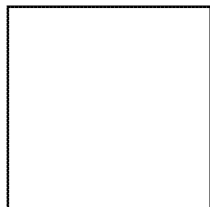
(she/her/hers)

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michelle.montoya@environmentalprotectionnetwork.org

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On Mon, Mar 8, 2021 at 9:25 PM Katims, Casey <Katims.Casey@epa.gov> wrote:

| Sure feel free, or we can provide a Teams Meeting invite.

From: Michelle Montoya <michelle.montoya@environmentalprotectionnetwork.org>
Sent: Monday, March 8, 2021 7:36 PM
To: Katims, Casey <Katims.Casey@epa.gov>
Subject: Re: scheduling request - OCIR Intergovernmental Affairs

Sounds good. Would you like me to provide a Zoom line?

Thanks,

Michelle

Michelle Montoya

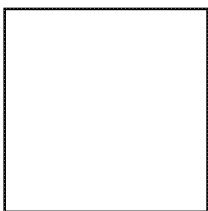
(she/her/hers)

Operations and Communications Associate

Environmental Protection Network

michelle.montoya@environmentalprotectionnetwork.org

www.environmentalprotectionnetwork.org



On Mon, Mar 8, 2021 at 6:05 PM Katims, Casey <Katims.Casey@epa.gov> wrote:

Michelle:

How about 10:30am on 3/23?

Thanks!

Casey

From: Michelle Montoya <michelle.montoya@environmentalprotectionnetwork.org>

Sent: Monday, March 8, 2021 5:24 PM

To: Katims, Casey <Katims.Casey@epa.gov>

Subject: Re: scheduling request - OCIR Intergovernmental Affairs

Hi Casey,

We have a block of time on 3/23 between 10 AM and 2 PM ET. Could something be scheduled in that window?

Thanks,

Michelle

Michelle Montoya

(she/her/hers)

Operations and Communications Associate

Environmental Protection Network

michelle.montoya@environmentalprotectionnetwork.org

www.environmentalprotectionnetwork.org

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On Thu, Mar 4, 2021 at 2:21 PM Michelle Montoya
<michelle.montoya@environmentalprotectionnetwork.org> wrote:

Great! Thanks so much. I will consult some calendars and get back to you.

Best,

Michelle

Michelle Montoya

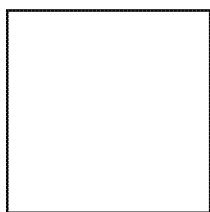
(she/her/hers)

Operations and Communications Associate

Environmental Protection Network

michelle.montoya@environmentalprotectionnetwork.org

www.environmentalprotectionnetwork.org



On Thu, Mar 4, 2021 at 2:04 PM Katims, Casey <Katims.Casey@epa.gov> wrote:

No worries at all. Yes, would be great if you could provide some options of days/times that look good for you.

Thanks for following up,

Casey

From: Michelle Montoya <michelle.montoya@environmentalprotectionnetwork.org>

Sent: Thursday, March 4, 2021 2:00 PM

To: Katims, Casey <Katims.Casey@epa.gov>

Cc: Sebastian Irby <sebastian.irby@environmentalprotectionnetwork.org>; Michelle Roos

<michelle.roos@environmentalprotectionnetwork.org>

Subject: Re: scheduling request - OCIR Intergovernmental Affairs

Hi Casey,

I'm sorry we were never able to schedule a call for last month - many of our NEEP experts were unavailable. Would you be able to suggest another date for a possible call? Or would you rather we provide possible times for the middle of the month?

Thank you,

Michelle

Michelle Montoya

(she/her/hers)

Operations and Communications Associate

Environmental Protection Network

michelle.montoya@environmentalprotectionnetwork.org

www.environmentalprotectionnetwork.org

Error! Filename not specified.

On Tue, Feb 16, 2021 at 10:40 AM Michelle Roos

<michelle.roos@environmentalprotectionnetwork.org> wrote:

Thanks so much, Casey! Michelle Montoya on our end will check people's calendars (including our NEEP experts).

On Mon, Feb 15, 2021 at 5:31 PM Katims, Casey <Katims.Casey@epa.gov> wrote:

| Michelle -

Absolutely, I'd be happy to get this conversation on the books. I'd also like to invite several members of our OCIR career team to join, if you all are amenable, given their significant expertise and knowledge of NEPPS, E-Enterprise and other programs mentioned here.

How does Wednesday, Feb. 24th look for you all?

Thanks and hope you all had a nice holiday weekend!

Casey

Casey Katims

Deputy Associate Administrator for Intergovernmental Affairs

U.S. Environmental Protection Agency

(202) 494-4609

Pronouns: he/him/his

From: Michelle Roos <michelle.roos@environmentalprotectionnetwork.org>

Sent: Saturday, February 13, 2021 4:38 PM

To: Katims, Casey <Katims.Casey@epa.gov>

Cc: Jeremy Symons <jeremy@symonspa.com>; Sebastian Irby
<sebastian.irby@environmentalprotectionnetwork.org>; Michelle Montoya
<michelle.montoya@environmentalprotectionnetwork.org>

Subject: scheduling request - OCIR Intergovernmental Affairs

Casey -

I hope you are settling in! I know you're very busy, but I was hoping we could get on your calendar.

As you know, the Environmental Protection Network was launched in January 2017 to harness the expertise of former EPA career staff and political appointees – spanning multiple

Republican and Democratic Administrations – to provide an informed and rigorous defense against the Trump administration’s efforts to undermine the protection of public health and the environment. We’re now almost 550 EPA alum across the country, many from OCIR/corresponding offices in the regions.

In August, we released recommendations for EPA leadership to Reset the Course of EPA. The project was supported by a letter from six former EPA Administrators and contained 17 individual papers on specific immediate, 100-day, and long-term actions on a variety of topics.

In particular, we would like to discuss the findings of our working group on Reimagining and Reframing the Boundaries of EPA’s State, Tribal, and Local Relationships. I’m not sure if you’ve had a chance to review it. We would also be happy to also schedule meetings on Incorporating Environmental Justice in Every Aspect of the Agency’s Work or others.

We are greatly encouraged by the steps EPA is already taking. Importantly, we are not trying to supplant the advice of career staff. We believe the professionalism, expertise, and commitment of staff have been fundamental ingredients of EPA’s most successful endeavors and will once again serve EPA leadership well in resetting the agency’s course.

Rather, the EPA alumni who assembled the *Resetting the Course of EPA* had the opportunity to work together over the course of a year, and we now seek to shed light on some practical recommendations that we hope might be valuable in the work ahead.

I look forward to your response and thank you for your work protecting public health and the environment.

- Michelle

Michelle Roos

Executive Director

Environmental Protection Network

michelle.roos@environmentalprotectionnetwork.org

646-361-6928 (cell)

www.environmentalprotectionnetwork.org

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Michelle Roos
Executive Director
Environmental Protection Network
michelle.roos@environmentalprotectionnetwork.org
646-361-6928 (cell)
www.environmentalprotectionnetwork.org

Please excuse any typos. Sent from my mobile device.

March 23

Attendees:

Steven Chester - Former Deputy Assistant Administrator, EPA Office of Enforcement and Compliance Assurance; former Director, Michigan Department of Environmental Quality

Stan Meiburg - Former EPA Acting Deputy Administrator; former Deputy Regional Administrator, EPA Region 4 and Region 6

Rob Brenner - Former Director, Office of Policy Analysis and Review, EPA OAR

Michelle Roos - EPN Executive Director; co-founder and co-manager of the West Coast Collaborative, and Special Assistant to the Regional Administrator of Region 9 and the Assistant Administrator of the Office of Air and Radiation at EPA

Sebastian Irby - EPN Programs and Operations Manager

Background documents

In August, EPN released recommendations for EPA leadership to Reset the Course of EPA. The project was supported by a letter from six former EPA Administrators and contained 17 individual papers on specific immediate, 100-day, and long-term actions on a variety of topics. In particular, we would like to discuss the findings of our working groups on Reimagining and Reframing the Boundaries of EPA's State, Tribal, & Local Relationships.

In addition, we have included a letter to Michael Regan and EPA from Former State Environmental, Health, and Natural Resources Commissioners, Secretaries, and Directors.

Agenda:

- I. Introduction, Michelle Roos, Executive Director, Environmental Protection Network
- II. What are things that EPA is working on/struggling with and how might EPN be of assistance, OCIR

Message

From: Katims, Casey [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=7C248E9A34154B8486C32FBD7468D4A1-KATIMS, CAS]
Sent: 2/26/2021 2:06:00 AM
To: Michelle Roos [michelle.roos@environmentalprotectionnetwork.org]
Subject: RE: potential introduction

Sure! Would be happy to connect.

Things have definitely ramped up these last couple weeks... whew.

Hope you're doing well,

Casey

From: Michelle Roos <michelle.roos@environmentalprotectionnetwork.org>
Sent: Tuesday, February 23, 2021 10:41 PM
To: Katims, Casey <Katims.Casey@epa.gov>
Subject: potential introduction

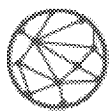
I was talking this evening with my friend (and one of our members) about governance and I thought that the two of you might really hit it off.

I know you are swamped with meetings, but Brian (<https://www.linkedin.com/in/brianswett/>) is one of the smartest folks I know and he did a lot of incredible work at the City of Boston.

Would you like me to introduce you?

- Michelle

Michelle Roos
Executive Director
Environmental Protection Network
michelle.roos@environmentalprotectionnetwork.org
646-361-6928 (cell)
www.environmentalprotectionnetwork.org



**Environmental
Protection Network**

Message

From: Katims, Casey [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=7C248E9A34154B8486C32FBD7468D4A1-KATIMS, CAS]
Sent: 2/26/2021 1:42:27 PM
To: Brian Swett [Ex. 6]
BCC: Michelle Roos [michelle.roos@environmentalprotectionnetwork.org]
Subject: RE: introduction

Thanks for making the connection! Moving you to BCC to spare your inbox.

Brian, great to be connected with you. Let me know if there's a good day for you coming up.

Happy Friday to you both,

Casey

Casey Katims

Deputy Associate Administrator for Intergovernmental Affairs
U.S. Environmental Protection Agency
(202) 494-4609
Pronouns: he/him/his

From: Michelle Roos <michelle.roos@environmentalprotectionnetwork.org>
Sent: Friday, February 26, 2021 12:03 AM
To: Katims, Casey <Katims.Casey@epa.gov>; Brian Swett [Ex. 6]
Subject: introduction

Casey -

I know you're super busy, but the first friend I made at EPA (in 2001!) was Brian Swett, and I'm so glad you want to meet him, too!

I hope you can find a time to chat!

Hang in there!

- Michelle

Michelle Roos (*she/her*)
Executive Director
Environmental Protection Network
michelle.roos@environmentalprotectionnetwork.org
646-361-6928 (cell)
www.environmentalprotectionnetwork.org



Message

From: Katims, Casey [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=7C248E9A34154B8486C32FBD7468D4A1-KATIMS, CAS]
Sent: 3/23/2021 3:44:56 PM
To: Michelle Roos [michelle.roos@environmentalprotectionnetwork.org]
Subject: RE: Thank you! emails and request for another call

They are good heroes to have. 😊 Thanks for setting up the call today!

From: Michelle Roos <michelle.roos@environmentalprotectionnetwork.org>
Sent: Tuesday, March 23, 2021 11:42 AM
To: Katims, Casey <Katims.Casey@epa.gov>
Subject: Re: Thank you! emails and request for another call

I'm so glad you have amazing staff! And just a reminder - Stan Meiburg and Rob Brenner are my heroes!

- Michelle

Michelle Roos (*she/her*)
Executive Director
Environmental Protection Network
michelle.roos@environmentalprotectionnetwork.org
646-361-6928 (cell)
www.environmentalprotectionnetwork.org



On Tue, Mar 23, 2021 at 11:35 AM Katims, Casey <Katims.Casey@epa.gov> wrote:

Thank you Michelle and everyone! So appreciated the conversation today!

We are very happy to do another call.

Look forward to staying in touch,

Casey

Casey Katims

Deputy Associate Administrator for Intergovernmental Relations

U.S. Environmental Protection Agency

Cell: (202) 494-4609

Pronouns: he/him/his

From: Michelle Roos <michelle.roos@environmentalprotectionnetwork.org>

Sent: Tuesday, March 23, 2021 11:22 AM

To: Katims, Casey <Katims.Casey@epa.gov>; Richardson, RobinH <Richardson.RobinH@epa.gov>; Saddler, Melissa <Saddler.Melissa@epa.gov>; Bowles, Jack <Bowles.Jack@epa.gov>; Stan Meiburg [Ex. 6]; Robert Brenner [Ex. 6]; sec4350 [Ex. 6]; Sebastian Irby <sebastian.irby@environmentalprotectionnetwork.org>

Cc: Michelle Montoya <michelle.montoya@environmentalprotectionnetwork.org>

Subject: Thank you! emails and request for another call

Thank you all for your time today! Above is everyone's emails (Steve Chester is [Ex. 6])

We'd love to have another group call, and are also happy to include more folks who helped to write our paper if that would be helpful. Please see the last page for all of the names, many of which should be familiar. If you'd like any of their emails, we're also happy to pass those along.

Thanks again,

Michelle

Michelle Roos (*she/her*)

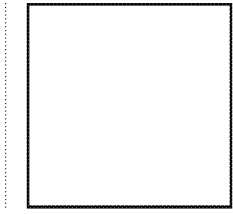
Executive Director

Environmental Protection Network

michelle.roos@environmentalprotectionnetwork.org

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Message

From: Katims, Casey [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=7C248E9A34154B8486C32FBD7468D4A1-KATIMS, CAS]
Sent: 3/17/2021 11:18:03 PM
To: Michelle Montoya [michelle.montoya@environmentalprotectionnetwork.org]
CC: Michelle Roos [michelle.roos@environmentalprotectionnetwork.org]
Subject: RE: EPN meeting with OCIR Intergovernmental Affairs

Got it, thanks Michelle!

Casey

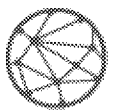
From: Michelle Montoya <michelle.montoya@environmentalprotectionnetwork.org>
Sent: Wednesday, March 17, 2021 4:00 PM
To: Katims, Casey <Katims.Casey@epa.gov>
Cc: Michelle Roos <michelle.roos@environmentalprotectionnetwork.org>
Subject: EPN meeting with OCIR Intergovernmental Affairs

Hi Casey,

Attached is a proposed agenda, background information and EPN participants for our call with you next week. Please let me know if there will be additional participants on your end.

Thank you,
Michelle

Michelle Montoya
(she/her/hers)
Operations and Communications Associate
Environmental Protection Network
michelle.montoya@environmentalprotectionnetwork.org
www.environmentalprotectionnetwork.org



**Environmental
Protection Network**

On Tue, Mar 9, 2021 at 12:02 PM Katims, Casey <Katims.Casey@epa.gov> wrote:

Thank you Michelle!

From: Michelle Montoya <michelle.montoya@environmentalprotectionnetwork.org>
Sent: Tuesday, March 9, 2021 11:57 AM
To: Katims, Casey <Katims.Casey@epa.gov>
Subject: Re: scheduling request - OCIR Intergovernmental Affairs

Thanks, Casey. We will make 30 minutes work! I'll update the invite.

Best,

Michelle

Michelle Montoya

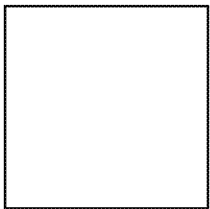
(she/her/hers)

Operations and Communications Associate

Environmental Protection Network

michelle.montoya@environmentalprotectionnetwork.org

www.environmentalprotectionnetwork.org



On Tue, Mar 9, 2021 at 10:27 AM Katims, Casey <Katims.Casey@epa.gov> wrote:

Michelle, thank you for scheduling – and my apologies but we would only have 30 minutes at this time, given a standing call we have at 11am that day. Would it be possible to keep this to 30 minutes or should we look for another time when we might have longer?

Sorry about that, and thanks again,

Casey

From: Michelle Montoya <michelle.montoya@environmentalprotectionnetwork.org>

Sent: Tuesday, March 9, 2021 9:20 AM

To: Katims, Casey <Katims.Casey@epa.gov>

Subject: Re: scheduling request - OCIR Intergovernmental Affairs

Thanks, Casey. I just shared a Zoom link in a calendar invite. Please let me know who else will be able to join.

Here is who will be joining the call from our end:

Steve Chester, former Deputy Assistant Administrator, EPA Office of Enforcement

Rob Brenner, former Director, Office of Policy Analysis and Review, Office of Air and Radiation

Stan Meiburg, former EPA Deputy Regional Administrator in Region 4 and Region 6 and Acting EPA Deputy Administrator

Michelle Roos, EPN Executive Director; co-founder and co-manager of the West Coast Collaborative, and Special Assistant to the Regional Administrator of Region 9 and the Assistant Administrator of the Office of Air and Radiation at EPA

Sebastian Irby, EPN Programs and Operations Manager

Thank you,

Michelle

Michelle Montoya

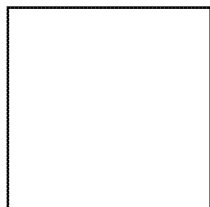
(she/her/hers)

Operations and Communications Associate

Environmental Protection Network

michelle.montoya@environmentalprotectionnetwork.org

www.environmentalprotectionnetwork.org



On Mon, Mar 8, 2021 at 9:25 PM Katims, Casey <Katims.Casey@epa.gov> wrote:

Sure feel free, or we can provide a Teams Meeting invite.

From: Michelle Montoya <michelle.montoya@environmentalprotectionnetwork.org>

Sent: Monday, March 8, 2021 7:36 PM

To: Katims, Casey <Katims.Casey@epa.gov>

Subject: Re: scheduling request - OCIR Intergovernmental Affairs

Sounds good. Would you like me to provide a Zoom line?

Thanks,

Michelle

Michelle Montoya

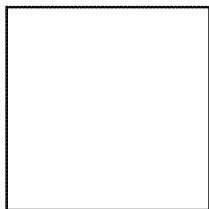
(she/her/hers)

Operations and Communications Associate

Environmental Protection Network

michelle.montoya@environmentalprotectionnetwork.org

www.environmentalprotectionnetwork.org



On Mon, Mar 8, 2021 at 6:05 PM Katims, Casey <Katims.Casey@epa.gov> wrote:

Michelle:

How about 10:30am on 3/23?

Thanks!

Casey

From: Michelle Montoya <michelle.montoya@environmentalprotectionnetwork.org>

Sent: Monday, March 8, 2021 5:24 PM

To: Katims, Casey <Katims.Casey@epa.gov>

Subject: Re: scheduling request - OCIR Intergovernmental Affairs

Hi Casey,

We have a block of time on 3/23 between 10 AM and 2 PM ET. Could something be scheduled in that window?

Thanks,

Michelle

Michelle Montoya

(she/her/hers)

Operations and Communications Associate

Environmental Protection Network

michelle.montoya@environmentalprotectionnetwork.org

www.environmentalprotectionnetwork.org

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On Thu, Mar 4, 2021 at 2:21 PM Michelle Montoya <michelle.montoya@environmentalprotectionnetwork.org> wrote:

Great! Thanks so much. I will consult some calendars and get back to you.

Best,

Michelle

Michelle Montoya

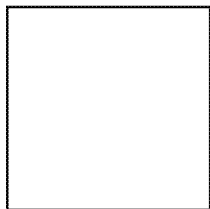
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No worries at all. Yes, would be great if you could provide some options of days/times that look good for you.

Thanks for following up,

Casey

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Cc: Sebastian Irby <sebastian.irby@environmentalprotectionnetwork.org>; Michelle Roos <michelle.roos@environmentalprotectionnetwork.org>
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Hi Casey,

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(she/her/hers)

Operations and Communications Associate

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How does Wednesday, Feb. 24th look for you all?

Thanks and hope you all had a nice holiday weekend!

Casey

Casey Katims

Deputy Associate Administrator for Intergovernmental Affairs

U.S. Environmental Protection Agency

(202) 494-4609

Pronouns: he/him/his

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Sent: Saturday, February 13, 2021 4:38 PM

To: Katims, Casey <Katims.Casey@epa.gov>

Cc: Jeremy Symons <jeremy@symonspa.com>; Sebastian Irby <sebastian.irby@environmentalprotectionnetwork.org>; Michelle Montoya <michelle.montoya@environmentalprotectionnetwork.org>

Subject: scheduling request - OCIR Intergovernmental Affairs

Casey -

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Democratic Administrations – to provide an informed and rigorous defense against the Trump administration's efforts to undermine the protection of public health and the environment. We're now almost 550 EPA alum across the country, many from OCIR/corresponding offices in the regions.

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Rather, the EPA alumni who assembled the *Resetting the Course of EPA* had the opportunity to work together over the course of a year, and we now seek to shed light on some practical recommendations that we hope might be valuable in the work ahead.

I look forward to your response and thank you for your work protecting public health and the environment.

- Michelle

Michelle Roos

Executive Director

Environmental Protection Network

michelle.roos@environmentalprotectionnetwork.org

646-361-6928 (cell)

www.environmentalprotectionnetwork.org

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Michelle Roos
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Please excuse any typos. Sent from my mobile device.

Message

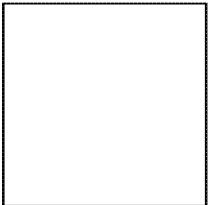
From: Katims, Casey [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=7C248E9A34154B8486C32FBD7468D4A1-KATIMS, CAS]
Sent: 6/10/2021 12:11:56 AM
To: Michelle Roos [michelle.roos@environmentalprotectionnetwork.org]
Subject: RE: letter to Approps in support for president's proposed FY2022 budget

You too!

From: Michelle Roos <michelle.roos@environmentalprotectionnetwork.org>
Sent: Wednesday, June 9, 2021 7:39 PM
To: Katims, Casey <Katims.Casey@epa.gov>
Subject: Re: letter to Approps in support for president's proposed FY2022 budget

Hope you're well!

Michelle Roos (*she/her*)
Executive Director
Environmental Protection Network
michelle.roos@environmentalprotectionnetwork.org
646-361-6928 (cell)
www.environmentalprotectionnetwork.org



On Wed, Jun 9, 2021 at 4:45 PM Katims, Casey <Katims.Casey@epa.gov> wrote:

Thanks, Michelle! So appreciate the support!

Casey Katims

Deputy Associate Administrator for Intergovernmental Relations

U.S. Environmental Protection Agency

Cell: (202) 494-4609

Pronouns: he/him/his

From: Michelle Roos <michelle.roos@environmentalprotectionnetwork.org>
Sent: Wednesday, June 9, 2021 11:09 AM
To: McCabe, Janet <McCabe.Janet@epa.gov>; Adhar, Radha <Adhar.Radha@epa.gov>; Katims, Casey <Katims.Casey@epa.gov>
Cc: Jeremy Symons <jeremy@symonspa.com>; Michelle Montoya <michelle.montoya@environmentalprotectionnetwork.org>
Subject: letter to Approps in support for president's proposed FY2022 budget

Janet, Radha, and Casey -

I hope you're well and hanging in there.

Jeremy and I wanted to share a copy of the [letter](#) that EPN just sent to appropriators today supporting EPA's budget request. We are happy to answer any questions and be a resource at any time to you or to others.

As stated in the letter:

- The president's proposed budget for EPA represents an essential and overdue investment in the agency that protects public health and the environment.
- EPA's budget accounts for less than 1% of the total federal discretionary budget—a small price to pay for the health of children, the elderly, the infirm, disadvantaged communities, and others who are especially vulnerable to environmental threats.
- EPA's budget has been substantially “hollowed out” from inadequate resources that have long been dangerously declining. While Congress rejected nearly all of the Trump administration's proposed budget cuts to EPA, the relief at preventing a worst-case scenario has distracted attention from the urgent need for added EPA and state resources to adequately protect public health and the environment.
- In recent years, Congress has appropriated to EPA less than half of what the agency spent in 1980, when adjusted for inflation.

An op-ed, [“Rebuilding EPA Through its Climate Programs,”](#) was also published today in *The Hill* by EPN member and EPN Budget workgroup co-leader David Coursen.

Additional budget resources from EPN:

[“A bold budget vision for climate,”](#) The Hill

[“The terrible environmental costs of stagnant EPA funding,”](#) The Hill

[“Targeting federal spending to help EPA promote environmental justice,”](#) The Hill

"A breath of fresh air at the EPA, but budget, staff need boost," Bloomberg Law
"Increasing Funding to Protect Public Health and the Environment," EPN White Paper

Thanks for your continued leadership!

- Michelle

Michelle Roos (*she/her*)

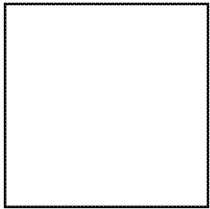
Executive Director

Environmental Protection Network

michelle.roos@environmentalprotectionnetwork.org

646-361-6928 (cell)

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Appointment

From: michelle.montoya@environmentalprotectionnetwork.org
[michelle.montoya@environmentalprotectionnetwork.org]
Sent: 3/9/2021 2:28:48 PM
To: michelle.montoya@environmentalprotectionnetwork.org; **Ex. 6** Katims, Casey
[Katims.Casey@epa.gov]; sebastian.irby@environmentalprotectionnetwork.org;
michelle.roos@environmentalprotectionnetwork.org; **Ex. 6** **Ex. 6**
Subject: EPN and Casey Katims / OCIR Intergovernmental Affairs
Attachments: invite.ics; OCIR agenda.pdf
Location: https:// **Ex. 6**
Start: 3/23/2021 2:30:00 PM
End: 3/23/2021 3:00:00 PM
Show Time As: Busy

Recurrence: (none)

This event has been changed.

EPN and Casey Katims / OCIR Intergovernmental Affairs

When Changed: Tue Mar 23, 2021 10:30am – 11am Eastern Time - New York

Where https:// **Ex. 6** (map)

Calendar katims.casey@epa.gov

Who

- michelle.montoya@environmentalprotectionnetwork.org - organizer
- **Ex. 6**
- katims.casey@epa.gov
- sebastian.irby@environmentalprotectionnetwork.org
- michelle.roos@environmentalprotectionnetwork.org
- **Ex. 6**

more details »

Michelle Roos is inviting you to a scheduled Zoom meeting.

Join Zoom Meeting

https:// **Ex. 6**

Ex. 6

Meeting ID:
Passcode:
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Message

From: Jeremy Symons [jeremy@symonspa.com]
Sent: 2/17/2021 10:00:28 PM
To: Utech, Dan [Utech.Dan@epa.gov]; Cassady, Alison [Cassady.Alison@epa.gov]
CC: Michelle Roos [michelle.roos@environmentalprotectionnetwork.org]; Sebastian Irby [sebastian.irby@environmentalprotectionnetwork.org]; Michelle Montoya [michelle.montoya@environmentalprotectionnetwork.org]
Subject: Scheduling request - Office of the Administrator

Hi Dan and Alison -- As you know, the Environmental Protection Network released recommendations for EPA leadership to Reset the Course of EPA. The project was supported by a letter from six former EPA Administrators and contained 17 individual papers on specific immediate, 100-day, and long-term actions on a variety of topics.

We are reaching out to EPA leadership to connect leadership in each EPA office with a few of EPN's volunteers. I know your schedule is busy, but I want to reiterate the offer for you and/or others on your team in the Office of the Administrator to meet.

In particular, EPN's work on the following topics might be of interest:

- Increasing Funding to Protect Public Health and the Environment
- Strengthening EPA's Credibility
- Incorporating Environmental Justice in Every Aspect of the Agency's Work
- Investing in EPA's Workforce.

We are greatly encouraged by the steps EPA is already taking. Importantly, we are not trying to supplant the advice of career staff. We believe the professionalism, expertise, and commitment of staff have been fundamental ingredients of EPA's most successful endeavors and will once again serve EPA leadership well in resetting the agency's course.

Rather, the EPA alumni who assembled the *Resetting the Course of EPA* had the opportunity to work together over the course of a year, and we now seek to shed light on some practical recommendations that we hope might be valuable in the work ahead.

I look forward to your response and thank you for your work protecting public health and the environment.

Best, Jeremy

--

Jeremy Symons
Symons Public Affairs
phone/text: (202) 306-7902